

S/No.	UPS Affiliate Entity	Location	Services Provided
1.	UPS General Services Co.	United States of America	Data Center Operations and Maintenance, Call center services and data processing services
2.	United Parcel Service, Inc. (Ohio)	Louisville, Philadelphia, Dallas, Ontario, Rockford, Miami, USA	Air hub, package sorting and distribution or consolidation, UPS regional operations
3.	United Parcel Service Canada Ltd.	Ontario, Canada	Air hub, package sorting and distribution or consolidation, UPS regional operations
4.	United Parcel Service Deutschland Sarl & Co OHG	Cologne/Bonn, Germany	Air hub, package sorting and distribution or consolidation, Call center services and data processing services
5.	UPS Parcel Delivery Service Limited	Hong Kong, China	Air hub, package sorting and distribution or consolidation
6.	UPS International Hub (Shenzhen) Co., Ltd	Shenzhen, China	Air hub, package sorting and distribution or consolidation
7.	UPS International Hub (Shanghai) Co., Ltd	Shanghai, China	Air hub, package sorting and distribution or consolidation
8.	UPS Europe SPRL	Belgium	UPS regional operations
9.	UPS Asia Group Pte. Ltd.	Singapore	UPS regional operations
10.	United Parcel Service of America, Inc.	Delaware, United States of America	UPS regional operations
11.	UPS Capital HK Limited	Hong Kong, China	Claims adjustment activities related to the UPS Customized Declared Value service
12	United Parcel Service Nederland BV	Amsterdam, Netherlands	Call center services and data processing services

13	UPS Outsourcing Services (AnHui) Co.,Ltd.	Hefei, China	Contact Center Services
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